Phoenix Mecano AG

Hofwisenstrasse 6, 8260 Stein am Rhein

Resolution of the Ordinary Shareholders' General Meeting

Friday, May 19, 2017, 3:00 p.m. Hotel Chlosterhof, Stein am Rhein

Agenda and Resolutions

1. Adoption of the 2016 management report, financial statements and consolidated financial statements and the acceptance of the auditors' report

Resolution: Approval.

2. Discharge of the members of the Board of Directors and Management

Resolution: Discharge granted.

3. Decision on the appropriation of retained earnings and determination of dividend

Resolution: Approval.

- 4. Elections
- 4.1 Election of the members and Chairman of the Board of Directors

Resolution: Approval.

4.2 Election of the members of the Compensation Committee

Resolution: Approval.

4.3 Election of the independent proxy

Resolution: Approval.

4.4 Election of the auditors

Resolution: Approval.

5. Remuneration

5.1. Advisory vote on the 2016 remuneration report

Resolution: Approval.

5.2. Approval of a maximum total amount for Board of Directors remuneration for financial year 2018

Resolution: Approval

5.3. Approval of a maximum total amount for management remuneration for financial year 2018

Resolution: Approval

Stein am Rhein, May 19, 2017

The Board of Directors

Phoenix Mecano AG

Attachment - result of vote

Of the total share capital of CHF 960,500, divided up into 960,500 bearer shares with a par value of CHF 1, Phoenix Mecano AG holds 1,000 treasury shares. These treasury shares do not carry voting rights and are not therefore represented. Consequently, a total of 959,500 shares carry voting rights today.

Votes present: 683,762 (representing 71,26 % of the voting rights)

| Agenda | | YES | NO | Absten- tions | Valid Votes |
|--------|--|--------|-------|------------------|----------------|
| 1. | Adoption of the 2016 management report including the directors' report, Group accounts and financial statements and the acceptance of the auditors' report | 683762 | 0 | 0 | 683765 |
| 2. | Discharge of the members of the Board of Directors and Management | 681857 | 0 | 1905 | 681857 |
| 3. | Decision on the appropriation of retained earnings and determination of dividends | 683762 | 0 | 0 | 683762 |
| 4.1.1 | Re-election of Benedikt Goldkamp as member and Chairman of the Board of Directors | 636684 | 47078 | 0 | 683762 |
| 4.1.2 | Re-election of Dr Florian Ernst as Board member | 656849 | 26913 | 0 | 683762 |
| 4.1.3 | Re-election of Dr Martin Furrer as Board member | 656849 | 26913 | 0 | 683762 |
| 4.1.4 | Re-election of Ulrich Hocker as Board member | 656546 | 27216 | 0 | 683762 |
| 4.1.5 | Re-election of Beat Siegrist as Board member | 656546 | 27216 | 0 | 683762 |
| 4.2.1 | Dr Martin Furrer as member of the Compensation Committee | 656779 | 26953 | 30 | 683732 |
| 4.2.2 | Ulrich Hocker as member of the Compensation Committee | 647291 | 36441 | 30 | 683732 |
| 4.2.3 | Beat Siegrist as member of the Compensation Committee | 656476 | 27256 | 30 | 683732 |
| 4.3 | Election of the independent proxy Mr Hans Rudi Alder | 683762 | 0 | 0 | 683762 |
| 4.4 | Election of the auditors KPMG AG, Zurich | 637830 | 45932 | 0 | 683762 |

| 5.1. | Advisory vote on the 2016 remuneration report | 646895 | 36787 | 80 | 683682 |
|------|--|--------|-------|-----|--------|
| 5.2. | Approval of a maximum total amount for Board of Directors remuneration for financial year 2018 | 612707 | 71025 | 30 | 683732 |
| 5.3. | Approval of a maximum total amount for management remuneration for financial year 2018 | 682045 | 1562 | 155 | 683607 |